

Auto Plus Fast Facts

The acquisition of Auto Plus by Icahn Enterprises was completed as of June 1, 2015. As a new company under Icahn Enterprises Holdings, LLC, we are well-positioned to be a market leader in the growing automotive aftermarket industry because of our strong history of technology investments and major market acquisitions.

History and Auto Plus Growth Overview:

- Auto Plus was recently acquired by Icahn Enterprises from Québec-based Uni-Select
- Over the last five years, Auto Plus has made significant investments in technology and growth through acquisition
- In addition to our current organic growth efforts, we have mapped out three strategies:
 - Target large markets for consolidated growth through acquisitions
 - Build out our supply and distribution networks with new facilities where necessary
 - Small market acquisitions in our contingent markets to meet dominant market share benchmarks
- We have spent significant resources preparing to launch the new Auto Plus enterprise and brand. And we are adopting a more unified and shared culture, based on stronger, more profitable partnerships with our independent distributors
- Auto Plus has the largest and most extensive catalog of name-brand and industry-trusted parts. Currently, it is the fifth-largest U.S. supplier and distributor of automotive aftermarket products and services
- Our five-year plan is to be one of the largest automotive aftermarket companies in the United States

Our People:

- Auto Plus is now a U.S.-based company with over 3,500 team members in 900 locations throughout the country. One of our largest investments will continue to be the technical training and development of our employees at every level of the organization, wholesale and retail operations
- Built through acquisitions, employees, customers and partners share pride in their long industry experience. These individuals are automotive aftermarket enthusiasts, industry experts and are dedicated to providing the best services and products to their customers
- As the automotive aftermarket industry continues to consolidate, Auto Plus is strengthening its partnerships with its bannered independent distributors, combining access to best-in-class industry data for supply, inventory control and marketing. In addition, the company is committed to supporting the Auto Plus brand through its corporate store and retail service operations

Business Structure and Plan:

- Auto Plus is a company that is leading, and will continue to lead, through technology. With its newly integrated technology platform, the company offers superior supply, inventory and pricing data to its customers, providing a real competitive edge to its wholesale and retail distributors
- As part of the Auto Plus team, our independent customers and corporate stores have access to the unique Auto Plus dual-sourcing business model. This model includes shipping from the distribution centers, as well as direct shipping from manufacturers. This direct ship

option comes from our unmatched agreements with manufacturers, significantly reducing costs for our members

- The Do It For Me and Do It Yourself aftermarket sectors offer considerable growth opportunities. The global new car market is still expanding and as car buyers continue the trend to keep their vehicles longer, the automotive aftermarket will continue to grow to meet this demand
- Auto Plus is rapidly working toward growth in revenue and geographic impact through large acquisitions. We also have plans to build out markets contingent to those we currently dominate to support our long-term objectives

What Customers and Partners Can Expect:

- Our organization is committed to the long-term growth profitability at all levels of the organization, wholesale and retail. We will achieve our mutual business goals and support our independent distributors with the best brand, parts, resources and programs in the industry